

**TOWNSHIP OF SOUTH FRONTENAC
2020 Budget - December 17, 2019**

Summary of Revenue and Expense		Actuals			2019-2020 Budget	
		2019 Budget	15-Oct-19	2020 Budget	Variance	
		\$	\$	\$	\$	%
1.	REVENUE					
2.	Property Taxation- Supplementary & PIL	190,740	178,500	195,000	4,260	2.23%
3.	User Charges	1,085,043	702,509	1,125,370	40,327	3.72%
4.	Licenses, Permits and Rents	741,134	756,587	890,007	148,873	20.09%
5.	Government Grants	2,258,928	2,253,347	2,596,321	337,393	14.94%
6.	Grants from Other Municipalities	523,537	9,253	543,919	20,382	3.89%
7.	Investment Income	282,500	457,604	341,500	59,000	20.88%
8.	Penalties and interest on taxes	372,300	268,550	370,000	-2,300	-0.62%
9.	Donations	31,500	70,137	6,000	-25,500	-80.95%
10.	Other	10,000	17,001	5,219	-4,781	-47.81%
11.	Transfers From Reserves/Reserve Funds	7,690,812	411,352	3,948,503	-3,742,309	-48.66%
12.	TOTAL Revenue	13,186,494	5,124,840	10,021,839	-3,164,655	-24.00%
13.	OPERATING EXPENSE					
14.	<i>General Government</i>	4,873,801	4,151,086	5,007,827	134,026	2.75%
15.	<i>Protection to Persons and Property</i>					
16.	Fire	2,523,373	1,551,288	2,088,890	-434,483	-17.22%
17.	Police	3,069,022	2,308,790	3,063,522	-5,500	-0.18%
18.	Conservation Authorities	242,017	231,103	240,875	-1,142	-0.47%
19.	Protective Inspections and Control	102,679	57,565	116,872	14,193	13.82%
20.	Emergency Measures	1,550	581	1,559	9	0.58%
21.	Building Department	524,099	376,519	887,321	363,221	69.30%
22.	<i>Transportation Services</i>					
23.	Roadway Maintenance	13,464,477	6,717,748	11,487,055	-1,977,422	-14.69%
24.	Winter Control	2,148,603	2,038,273	2,298,078	149,475	6.96%
25.	<i>Environmental Services</i>					
26.	Water System	614,327	86,293	437,700	-176,627	-28.75%
27.	Solid Waste Management	2,977,914	2,099,338	2,549,962	-427,952	-14.37%
28.	<i>Parks, Recreation and Cemeteries</i>	1,857,589	864,948	1,416,361	-441,228	-23.75%
29.	<i>Planning and Development</i>	528,731	301,750	700,430	171,699	32.47%
30.	TOTAL Expense	32,928,183	20,785,283	30,296,451	-2,631,732	-7.99%
31.	TO BE RAISED BY TAXATION	19,741,688	15,660,443	20,274,612	532,923	2.70%

**IMPACT ON TAXPAYER:
BASED ON AVERAGE PHASE-IN ASSESSMENT THE TOWNSHIP'S SHARE OF
THE TAX BILL ON A \$267,286 PROPERTY WILL INCREASE 2.0% WHICH EQUALS \$31.62**

TOWNSHIP OF SOUTH FRONTENAC

2020 Budget - December 17, 2019

General Government Detail

	Actuals		2019-2020 Budget		
	2019 Budget	15-Oct-19	2020 Budget	Variance	
	\$	\$	\$	\$	%
1. GENERAL MUNICIPAL ACTIVITY					
2. Revenue					
3. Taxation - Supplementary & PIL	190,740	178,500	195,000	4,260	2.23%
4. Government Grants	1,519,500	1,679,354	1,552,500	33,000	2.17%
5. Investment Income	280,000	448,138	334,000	54,000	19.29%
6. Penalties and interest on taxes	372,300	268,550	370,000	-2,300	-0.62%
7. Other	0	20	0	0	0.00%
8. Transfer from Reserves	0	0	0	0	0.00%
9. Total Revenue	2,362,540	2,574,563	2,451,500	88,960	3.77%
10. Expense					
11. Operations	0	61	0	0	0.00%
12. Transfer to Reserves	2,216,384	2,733,513	2,417,123	200,738	9.06%
13. Total Expense	2,216,384	2,733,574	2,417,123	200,738	9.06%
14. TOTAL GENERAL MUNICIPAL ACTIVITY	-146,156	159,011	-34,377	111,779	-76.48%
15. COUNCIL					
16. Revenue					
17. Grants from Other Municipalities	14,000	9,253	14,000	0	0.00%
18. Transfer from Reserves	38,597	0	55,000	16,403	42.50%
19. Total Revenue	52,597	9,253	69,000	16,403	31.19%
20. Expense					
21. Remuneration	184,770	134,064	190,625	5,855	3.17%
22. Benefits	6,096	5,082	6,129	33	0.53%
23. Memberships, Training and Travel	36,500	23,945	35,380	-1,120	-3.07%
24. Communications	11,686	11,430	11,794	108	0.92%
25. Council Operations	33,668	21,172	34,560	892	2.65%
26. Grants * (see details bottom of next page)	227,597	61,567	243,909	16,312	7.17%
27. Transfer to Capital	0	0	50,000	50,000	100.00%
28. Transfer to Reserves	10,000	10,000	10,000	0	0.00%
29. Total Expense	510,317	267,259	582,397	72,080	14.12%
30. TOTAL COUNCIL	457,720	258,007	513,397	55,677	12.16%
31. ELECTIONS					
32. Revenue					
33. User Charges	0	500	0	0	0.00%
34. Transfer from Reserves	0	0	0	0	0.00%
35. Total Revenue	0	500	0	0	100.00%
36. Expense					
37. Remuneration	0	0	0	0	0.00%
38. Benefits	0	0	0	0	0.00%
39. Memberships, Training and Travel	0	0	0	0	0.00%
40. Communications	0	0	0	0	0.00%
41. Elections Operations	0	0	0	0	0.00%
42. Transfer to Reserves	25,000	25,500	25,000	0	0.00%
43. Total Expense	25,000	25,500	25,000	0	0.00%
44. TOTAL ELECTIONS	25,000	25,000	25,000	0	0.00%

TOWNSHIP OF SOUTH FRONTENAC

2020 Budget - December 17, 2019

General Government Detail

	Actuals		2019-2020 Budget		
	2019 Budget	15-Oct-19	2020 Budget	Variance	
	\$	\$	\$	\$	%
45. CORPORATE SERVICES					
46. Revenue					
47. User Charges	26,000	30,102	31,600	5,600	21.54%
48. Licenses, Permits and Rents	1,200	1,172	1,250	50	4.17%
49. Government Grants	0	0	0	0	0.00%
50. Other	0	0	0	0	0.00%
51. Transfer from Reserves	219,500	37,696	75,000	-144,500	-65.83%
52. Total Revenue	246,700	68,969	107,850	-138,850	-56.28%
53. Expense					
54. Remuneration	774,238	574,349	804,834	30,596	3.95%
55. Benefits	244,604	183,395	263,200	18,596	7.60%
56. Inter Departmental Transfer	0	0	0	0	0.00%
57. Memberships, Training and Travel	36,170	30,215	51,728	15,558	43.01%
58. Communications	45,591	46,754	49,259	3,668	8.05%
59. Professional and Consulting Fees	200,025	32,892	56,600	-143,425	-71.70%
60. Administrative Operations	131,016	110,924	135,181	4,165	3.18%
61. Transfer to Capital	144,500	31,399	75,000	-69,500	-48.10%
62. Total Expense	1,576,145	1,009,927	1,435,802	-140,342	-8.90%
63. TOTAL CORPORATE SERVICES	1,329,445	940,958	1,327,952	-1,492	-0.11%
64. ADMINISTRATIVE FACILITIES					
65. Revenue					
66. Facilities Revenue	216,534	165,955	217,371	837	0.39%
67. Donations	0	0	0	0	0.00%
68. Transfer from Reserves	253,418	922	252,500	-918	-0.36%
69. Total Revenue	469,952	166,877	469,871	-81	-0.02%
70. Expense					
71. Remuneration	2,658	3,127	1,720	-938	-35.29%
72. Inter Departmental Transfer	410	699	423	13	3.19%
73. Professional and Consulting Fees	5,450	3,665	5,500	50	0.92%
74. Facilities Operating Costs	183,511	100,824	188,617	5,106	2.78%
75. Transfer to Capital	253,418	1,510	252,500	-918	-0.36%
76. Transfer to Reserves	100,509	5,000	98,745	-1,764	-1.75%
77. Total Expense	545,955	114,825	547,505	1,550	0.28%
78. TOTAL ADMINISTRATIVE FACILITIES	76,003	-52,052	77,634	1,631	2.15%
79. Total General Government	1,742,012	1,330,924	1,909,606	167,594	9.62%

<u>Explanation of Significant Variances</u>	
Line 5	Interest Income
Line 12	In year Asset Investment Reserve (AIR) contribution

* Council - Grants to Organizations/Individuals (line 26)			
Private Lanes	100,000	New Leaf Link	4,000
South Frontenac Community Services (SFCS)	15,000	Miscellaneous	10,000
Community Grants	35,000	Bradshaw School Visits	2,000
SFCS - Senior's Active Living	12,000	Inverary Youth	1,650
Seniors & Law Enforcement Together (SALT)	7,500	High School - Graduation	500
Non-Township Facilities (Verona Mini-Park/ Lion's Hall)	7,040	Trails - Work in kind - CRCA	5219
Lake Study Grants	30,000		
		Total	229,909

TOWNSHIP OF SOUTH FRONTENAC
2020 Budget - December 17, 2019

Protection to Persons and Property Detail

	Actuals		2019-2020 Budget		
	2019 Budget	15-Oct-19	2020 Budget	Variance	
	\$	\$	\$	\$	%
1. FIRE					
2. Revenue					
3. User Charges	69,500	9,237	72,500	3,000	4.32%
4. Grants from Other Municipalities	0	0	0	0	0.00%
5. Other	0	9,311	0	0	0.00%
6. Transfer from Reserves	768,461	187,056	119,100	-649,361	-84.50%
7. Total Revenue	837,961	205,604	191,600	-646,361	-77.13%
8. Expense					
9. Remuneration	677,619	438,098	769,291	91,672	13.53%
10. Benefits	90,691	66,620	103,421	12,730	14.04%
11. Memberships, Training and Travel	41,800	8,905	42,300	500	1.20%
12. Communications & Public Education	74,854	41,150	60,063	-14,791	-19.76%
13. Professional and Consulting Fees	2,500	4,033	3,000	500	20.00%
14. Fire Operations	266,222	197,357	278,752	12,530	4.71%
15. Transfer to Capital	777,361	207,352	222,000	-555,361	-71.44%
16. Transfer to Reserves	414,500	427,795	415,000	500	0.12%
17. Total Expense	2,345,547	1,391,309	1,893,827	-451,719	-19.26%
18. TOTAL FIRE	1,507,585	1,185,705	1,702,227	194,642	12.91%
19. FIRE FACILITIES					
20. Expense					
21. Facilities Operating Costs	168,826	151,312	184,602	15,776	9.34%
22. Total Expense	168,826	151,312	184,602	15,776	9.34%
23. TOTAL FIRE FACILITIES	168,826	151,312	184,602	15,776	9.34%
24. 911 SERVICE					
25. Expense					
26. 911 Operations	9,000	8,667	10,460	1,460	16.23%
27. Total Expense	9,000	8,667	10,460	1,460	16.23%
28. TOTAL 911 SERVICE	9,000	8,667	10,460	1,460	16.23%
29. TOTAL FIRE	1,685,412	1,345,684	1,897,290	211,878	12.57%

Explanation of Significant Variances

Line 9/10	Compensation Adjustments & Annualize 2019 position
Line 21	Snow Plowing /Insurance
Line 26	New 2020 Contract

TOWNSHIP OF SOUTH FRONTENAC

2020 Budget - December 17, 2019

Protection to Persons and Property Detail		Actuals		2019-2020 Budget		
		2019 Budget	15-Oct-19	2020 Budget	Variance	
		\$	\$	\$	\$	%
1.	POLICE					
2.	Revenue					
3.	User Charges	10,500	4,882	9,000	-1,500	-14.29%
4.	Government Grants	0	4,659	0	0	0.00%
5.	Transfer from Reserves	55,500	0	45,000	-10,500	-18.92%
6.	Total Revenue	66,000	9,541	54,000	-12,000	-18.18%
7.	Expense					
8.	Remuneration	1,200	50	1,200	0	0.00%
9.	Memberships, Training and Travel	900	75	900	0	0.00%
10.	Communications	1,500	793	1,500	0	0.00%
11.	Police Operations	3,056,582	2,299,603	3,051,082	-5,500	-0.18%
12.	Total Expense	3,060,182	2,300,521	3,054,682	-5,500	-0.18%
13.	TOTAL POLICE	2,994,182	2,290,979	3,000,682	6,500	0.22%
14.	RIDE PROGRAM					
15.	Revenue					
16.	Government Grants	8,840	8,270	8,840	0	0.00%
17.	Total Revenue	8,840	8,270	8,840	0	0.00%
18.	Expense					
19.	Ride Operations	8,840	8,270	8,840	0	0.00%
20.	Total Expense	8,840	8,270	8,840	0	0.00%
21.	TOTAL RIDE PROGRAM	0	0	0	0	100.00%
22.	Total Police	2,994,182	2,290,979	3,000,682	6,500	0.22%
23.	CONSERVATION AUTHORITIES					
24.	Expense					
25.	Remuneration	1,700	1,100	1,700	0	0.00%
26.	Conservation Authority Transfers	240,317	230,003	239,175	-1,142	-0.48%
27.	Total Expense	242,017	231,103	240,875	-1,142	-0.47%
28.	TOTAL CONSERVATION AUTHORITIES	242,017	231,103	240,875	-1,142	-0.47%

Explanation of Significant Variances

Line 26

Conservation Authorities - based on estimate except CRCA draft budget

TOWNSHIP OF SOUTH FRONTENAC
2020 Budget - December 17, 2019

Protection to Persons and Property Detail		Actuals			2019-2020 Budget	
		2019 Budget	15-Oct-19	2020 Budget	Variance	
		\$	\$	\$	\$	%
1. PROTECTIVE INSPECTIONS AND CONTROL						
2. Revenue						
3. User Charges		5,625	3,829	5,500	-125	-2.22%
4. Licenses, Permits and Rents		51,450	49,789	50,750	-700	-1.36%
5. Government Grants		10,000	1,714	10,000	0	0.00%
6. Other		0	0	0	0	0.00%
7. Total Revenue		67,075	55,332	66,250	-825	-1.23%
8. Expense						
9. Inter Departmental Transfer		0	0	0	0	0.00%
10. Memberships, Training and Travel		12,500	5,961	12,740	240	1.92%
11. Communications		2,925	448	2,925	0	0.00%
12. Professional and Consulting Fees		4,500	1,119	5,000	500	11.11%
13. Protective Operations		82,754	50,037	96,207	13,453	16.26%
14. Transfer to Reserves		0	0	0	0	0.00%
15. Total Expense		102,679	57,565	116,872	14,193	13.82%
16. TOTAL PROTECTIVE INSPECTIONS AND CONTROL		35,604	2,233	50,622	15,018	42.18%
17. EMERGENCY MANAGEMENT						
18. Revenue						
19. Transfer from Reserves		0	0	0	0	0.00%
20. Total Revenue		0	0	0	0	100.00%
21. Expense						
22. Remuneration		200	331	250	50	24.98%
23. Memberships, Training and Travel		200	0	250	50	24.98%
24. Communications		450	251	459	9	2.00%
25. Emg Management Operations		700	0	600	-100	-14.28%
26. Total Expense		1,550	581	1,559	9	0.58%
27. TOTAL EMERGENCY MANAGEMENT		1,550	581	1,559	9	0.58%

Explanation of Significant Variances	
Line 13	Humane Society new contract

TOWNSHIP OF SOUTH FRONTENAC

2020 Budget - December 17, 2019

Protection to Persons and Property Detail	Actuals			2019-2020 Budget	
	2019 Budget	15-Oct-19	2020 Budget	Variance	
	\$	\$	\$	\$	%
1. BUILDING					
2. Revenue					
3. User Charges	13,975	10,865	13,470	-505	-3.61%
4. Licenses, Permits and Rents	400,450	467,129	525,300	124,850	31.18%
5. Government Grants	0	0	244,062	244,062	100.00%
6. Other	10,000	600	0	-10,000	-100.00%
7. Transfer from Reserves	76,955	0	81,354	4,399	5.72%
Total Revenue	501,380	478,594	864,186	362,806	72.36%
8. Expense					
9. Remuneration	290,735	221,215	304,718	13,983	4.81%
10. Benefits	97,856	66,487	100,888	3,032	3.10%
11. Inter Departmental Transfer	0	0	0	0	0.00%
12. Memberships, Training and Travel	10,150	7,897	17,900	7,750	76.36%
13. Communications	4,694	2,634	4,653	-41	-0.87%
14. Professional and Consulting Fees	15,000	534	5,000	-10,000	-66.67%
15. Building Operations	61,946	43,617	63,800	1,854	2.99%
16. Transfer to Capital	0	0	325,416	325,416	100.00%
17. Transfer to Reserves	21,000	21,000	41,811	20,811	99.10%
Total Expense	501,380	363,386	864,186	362,806	72.36%
19. TOTAL BUILDING	0	-115,209	0	0	-125.00%
20. CIVIC NUMBERS					
21. Revenue					
22. User Charges	2,600	3,268	10,000	7,400	284.61%
23. Total Revenue	2,600	3,268	10,000	7,400	284.61%
24. Expense					
25. Remuneration	15,295	9,042	15,601	306	2.00%
26. Benefits	5,304	3,094	5,410	106	2.00%
27. Civic Numbers Operations	2,120	998	2,124	4	0.19%
28. Total Expense	22,719	13,134	23,135	416	1.83%
29. TOTAL CIVIC NUMBERS	20,119	9,866	13,135	-6,984	-34.71%
30. TOTAL BUILDING	20,119	-105,343	13,135	-6,985	-34.72%
31. Total Protection to Persons and Property Detail	4,978,884	3,765,237	5,204,162	225,278	4.52%

Explanation of Significant Variances

Line 4	Projected Building Permit Revenues
Line 12	Training Requirements
Line 22	Projected Civic Revenues

**TOWNSHIP OF SOUTH FRONTENAC
2020 Budget - December 17, 2019**

Transportation Services Detail

	Actuals		2019-2020 Budget		
	2019 Budget	15-Oct-19	2020 Budget	Variance	
	\$	\$	\$	\$	%
1. ROADS					
2. Revenue					
3. User Charges	50,043	8,459	10,000	-40,043	-80.02%
4. Licenses, Permits and Rents	54,000	56,426	81,100	27,100	50.19%
5. Government Grants	499,738	416,448	558,412	58,674	11.74%
6. Grants from Other Municipalities	509,537	0	529,919	20,382	4.00%
7. Other	0	30,435	0	0	0.00%
8. Transfer from Reserve	4,466,544	52,417	2,587,000	-1,879,544	-42.08%
Total Revenue	5,579,862	564,185	3,766,431	-1,813,431	-32.50%
9. Expense					
10. Remuneration	1,338,868	958,775	1,382,037	43,169	3.22%
11. Benefits	457,919	358,649	489,198	31,279	6.83%
12. Inter Departmental Transfer	-878,057	-835,915	-907,250	-29,193	3.32%
13. Memberships, Training and Travel	40,000	25,428	42,500	2,500	6.25%
14. Communications	53,155	34,323	54,003	848	1.60%
15. Professional and Consulting Fees	39,000	7,365	39,850	850	2.18%
16. Roads Operations * (see details below)	2,769,049	2,296,990	2,814,716	45,667	1.65%
17. Transfer to Capital	9,134,544	3,273,575	7,062,000	-2,072,544	-22.69%
18. Transfer to Reserves	510,000	598,560	510,000	0	0.00%
Total Expense	13,464,479	6,717,750	11,487,055	-1,977,424	-14.69%
20. TOTAL ROADS	7,884,616	6,153,566	7,720,624	-163,993	-2.08%
21. WINTER CONTROL					
22. Expense					
23. Remuneration	422,060	326,842	445,292	23,232	5.50%
24. Benefits	147,882	96,108	140,683	-7,199	-4.87%
25. Inter Departmental Transfer	508,161	498,297	525,909	17,748	3.49%
26. Winter Control Operations	1,070,500	1,117,026	1,186,194	115,694	10.81%
27. Transfer to Capital	0	0	0	0	0.00%
Total Expense	2,148,603	2,038,273	2,298,078	149,475	6.96%
29. TOTAL WINTER CONTROL	2,148,603	2,038,273	2,298,078	149,475	6.96%
30. Total Transportation Services	10,033,219	8,191,839	10,018,702	-14,517	-0.14%

	YTD Actual		2019-2020 Budget		
	2019 Budget	15-Oct-19	2020 Budget	Variance	
	\$	\$	\$	\$	%
31. *Roads Operations Breakdown (line 16)					
32. Maintenance - Structures	21,508	22,001	22,283	775	3.60%
33. Roadside Maintenance	462,500	418,415	494,800	32,300	6.98%
34. Hardtop Maintenance	333,000	351,584	355,100	22,100	6.64%
35. Loose Top Maintenance	267,000	287,589	272,600	5,600	2.10%
36. Safety Devices	334,250	207,261	324,925	-9,325	-2.79%
37. Street Lights	51,000	26,661	42,540	-8,460	-16.59%
38. Overhead	1,299,791	983,478	1,302,468	2,677	0.21%
39. TOTAL ROADS MAINTENANCE	2,769,049	2,296,990	2,814,716	45,667	1.65%

Explanation of Significant Variances

Line 5	OCIF increase
Line 6	Forecasted County FGT
Line 10/11	Compensation Adjustments, Annualize 2019 position & new position
Line 29	3 year average + 2%
Line 16/33	Increased brushing. Reduced Weed Spraying
Line 16/34	Increased Hardtop Patching
Line 16/35	Increased Washout & Dust Layer Maintenance, Reduced Grading

TOWNSHIP OF SOUTH FRONTENAC

2020 Budget - December 17, 2019

Environmental Services Detail		Actuals			2019-2020 Budget	
		2019 Budget	15-Oct-19	2020 Budget	Variance	
		\$	\$	\$	\$	%
1.	WATER SYSTEM					
2.	Revenue					
3.	User Charges	377,900	251,993	385,300	7,400	1.96%
4.	Licenses, Permits and Rents	2,400	2,000	2,400	0	0.00%
5.	Government Grants	0	0	0	0	0.00%
6.	Other	0	-30,000	0	0	0.00%
7.	Transfer from Reserves	234,028	478	50,000	-184,028	-78.64%
8.	Total Revenue	614,328	224,471	437,700	-176,628	-28.75%
9.	Expense					
10.	Remuneration	1,422	6,844	3,100	1,678	118.02%
11.	Inter Departmental Transfer	470	716	485	15	3.18%
12.	Communications	5,300	4,137	5,376	76	1.43%
13.	Professional and Consulting Fees	190,000	21,469	193,800	3,800	2.00%
14.	Water System Operations	78,932	52,649	84,293	5,361	6.79%
15.	Transfer to Reserves	104,176	0	100,646	-3,530	-3.39%
16.	Transfer to Capital	234,028	478	50,000	-184,028	-78.64%
17.	Total Expense	614,328	86,293	437,700	7,400	1.20%
18.	TOTAL WATER SYSTEM	0	-138,178	0	0	0.00%
19.	SOLID WASTE AND FACILITIES MANAGEMENT					
20.	Revenue					
21.	User Charges	344,800	243,138	362,700	17,900	5.19%
22.	Government Grants	212,850	104,934	214,507	1,657	0.78%
23.	Other	0	600	0	0	0.00%
24.	Transfer from Reserves	561,700	78,848	28,500	-533,200	-94.93%
25.	Total Revenue	1,119,350	426,920	605,707	-513,643	-45.89%
26.	Expense					
27.	Remuneration	254,029	266,952	300,426	46,397	18.26%
28.	Benefits	87,540	89,074	98,085	10,546	12.05%
29.	Inter Departmental Transfer	51,280	16,138	52,890	1,610	3.14%
30.	Memberships, Training and Travel	1,600	5,503	2,200	600	37.50%
31.	Communications	22,598	6,909	22,815	217	0.96%
32.	Professional and Consulting Fees	109,000	62,867	99,890	-9,110	-8.36%
33.	Solid Waste Management Operations	1,850,168	1,343,717	1,905,156	54,988	2.97%
34.	Transfer to Capital	561,700	275,445	28,500	-533,200	-94.93%
35.	Transfer to Reserves	40,000	32,733	40,000	0	0.00%
36.	Total Expense	2,977,914	2,099,338	2,549,962	-427,952	-14.37%
37.	TOTAL SOLID WASTE MANAGEMENT	1,858,564	1,672,419	1,944,255	85,691	4.61%
38.	Total Environmental Services	1,858,564	1,534,240	1,944,255	85,691	4.61%

Explanation of Significant Variances

Line 21	Portland Tipping Fees & Bag Tag Revenue
Line 27/28	Compensation Adjustments and job costing allocations
Line 33	Recycling/Garbage/HHW contracts, KARC processing MOE requirements

TOWNSHIP OF SOUTH FRONTENAC
2020 Budget - December 17, 2019

Parks, Recreation and Cemeteries Detail		Actuals			2019-2020 Budget	
		2019 Budget	15-Oct-19	2020 Budget	Variance	
		\$	\$	\$	\$	%
1.	PARKS AND RECREATION PROGRAMS					
2.	Revenue					
3.	User Charges	53,500	56,439	56,800	3,300	6.17%
4.	Government Grants	8,000	37,968	8,000	0	0.00%
5.	Donations	6,500	50,970	6,000	-500	-7.69%
6.	Other	0	6,035	5,219	5,219	100.00%
7.	Transfers From Reserves/Reserve Funds	22,000	14,619	135,000	113,000	513.64%
8.	Total Revenue	90,000	166,031	211,019	121,019	134.47%
9.	Expense					
10.	Remuneration	173,943	146,610	197,741	23,799	13.68%
11.	Benefits	25,818	37,080	41,524	15,707	60.84%
12.	Inter Departmental Transfer	5,800	310	5,982	182	3.14%
13.	Memberships, Training and Travel	12,365	7,821	11,540	-825	-6.67%
14.	Communications	16,241	13,331	16,484	243	1.50%
15.	Professional and Consulting Fees	100	40	100	0	0.00%
16.	Parks and Recreation Programs - Operations	92,770	138,037	84,830	-7,940	-8.56%
17.	Grants	0	0	0	0	0.00%
18.	Transfer to Capital	22,000	14,619	135,000	113,000	513.64%
19.	Transfer to Reserves	0	0	0	0	0.00%
20.	Total Expense	349,036	357,849	493,202	144,165	41.30%
21.	TOTAL PARKS AND RECREATION PROGRAMS	259,036	191,818	282,183	23,146	8.94%
22.	PARKS AND RECREATION FACILITIES					
23.	BUILDINGS					
24.	Revenue					
25.	User Charges	500	1,860	1,000	500	100.00%
26.	Licenses, Permits and Rents	14,350	13,820	15,200	850	5.92%
27.	Government Grants	0	0	0	0	0.00%
28.	Grants from Other Municipalities	0	0	0	0	0.00%
29.	Donations/Contributions	25,000	18,167	0	-25,000	-100.00%
30.	Transfer from Reserves	725,399	24,581	62,000	-663,399	-91.45%
31.	Total Revenue	765,249	58,428	78,200	-687,049	-89.78%
32.	Expense					
33.	Remuneration	6,000	12,505	5,337	-663	-11.05%
34.	Benefits	1,972	3,251	3,941	1,969	99.85%
35.	Inter Departmental Transfer	7,700	7,146	7,942	242	3.14%
36.	Communications	810	739	826	16	1.98%
37.	Professional and Consulting Fees	4,500	1,687	4,500	0	0.00%
38.	Building Operations	193,107	110,295	192,534	-573	-0.30%
39.	Transfer to Capital	750,399	61,101	62,000	-688,399	-91.74%
40.	Total Expense	964,488	196,723	277,080	-687,408	-71.27%
41.	TOTAL BUILDINGS	199,239	138,295	198,880	-359	-0.18%

TOWNSHIP OF SOUTH FRONTENAC
2020 Budget - December 17, 2019

Parks, Recreation and Cemeteries Detail		Actuals			2019-2020 Budget	
		2019 Budget	15-Oct-19	2020 Budget	Variance	
		\$	\$	\$	\$	%
42.	PARKS					
43.	Revenue					
44.	User Charges	0	2,411	2,000	2,000	100.00%
45.	Licenses, Permits and Rents	750	296	750	0	0.00%
46.	Government Grants	0	0	0	0	0.00%
47.	Donations/Contributions	0	1,000	0	0	0.00%
48.	Other	0	0	0	0	0.00%
49.	Transfer from Reserves	172,710	14,735	275,000	102,290	59.23%
50.	Total Revenue	173,460	18,443	277,750	104,290	60.12%
51.	Expense					
52.	Remuneration	32,000	31,904	16,805	-15,195	-47.49%
53.	Benefits	10,518	6,386	3,306	-7,212	-68.56%
54.	Inter Departmental Transfer	28,650	19,059	29,548	898	3.13%
55.	Professional and Consulting Fees	3,750	2,777	3,750	0	0.00%
56.	Parks Operations	133,793	73,852	128,721	-5,072	-3.79%
57.	Transfer to Capital	172,710	34,514	275,000	102,290	59.23%
58.	Total Expense	381,421	168,492	457,130	75,709	19.85%
59.	TOTAL PARKS	207,961	150,048	179,380	-28,581	-13.74%
60.	ARENA					
61.	Revenue					
62.	User Charges	0	0	0	0	0.00%
63.	Transfer from Reserves	0	0	28,049	28,049	100.00%
64.	Total Revenue	0	0	28,049	28,049	100.00%
65.	Expense					
66.	Remuneration	1,200	400	750	-450	-37.50%
67.	Transfer to Others	87,954	87,958	117,762	29,808	33.89%
68.	Transfer to Reserves	0	0	0	0	0.00%
69.	Total Expense	89,154	88,358	118,512	29,358	32.93%
70.	TOTAL ARENA	89,154	88,358	90,463	1,309	1.47%
71.	TOTAL PARKS AND RECREATION FACILITIES	496,354	376,701	468,723	-27,631	-5.57%
72.	TOTAL PARKS AND RECREATION	755,390	568,520	750,906	-4,484	-0.59%
73.	CEMETERIES					
74.	Revenue					
75.	User Charges	38,000	32,950	39,000	1,000	2.63%
76.	Investment Income	2,500	9,466	7,500	5,000	200.00%
77.	Donations	0	0	0	0	100.00%
78.	Transfer From Reserves	0	0	0	0	100.00%
79.	Total Revenue	40,500	42,416	46,500	6,000	14.81%
80.	Expense					
81.	Cemetery Operations	73,490	53,527	70,437	-3,052	-4.15%
82.	Transfer to Capital	0	0	0	0	100.00%
83.	Transfer to Reserves	0	0	0	0	100.00%
84.	Total Expense	73,490	53,527	70,437	-3,052	-4.15%
85.	TOTAL CEMETERIES	32,990	11,111	23,937	-9,052	-27.44%
86.	Total Parks, Recreation and Cemeteries	788,380	579,630	774,843	-13,537	-1.72%

Explanation of Significant Variances

Line 10/11	Compensation Adjustments, New Position
Line 63/67	Arena Capital Costs, offset from Reserves

TOWNSHIP OF SOUTH FRONTENAC
2020 Budget - December 17, 2019

Development Services		Actuals		2019-2020 Budget		
		2019 Budget	15-Oct-19	2020 Budget	Variance	
		\$	\$	\$	\$	%
1.	Development Services					
2.	Revenue					
3.	User Charges	92,100	42,576	126,500	34,400	37.35%
4.	Government Grants	0	0	0	0	0.00%
5.	Grants from Other Municipalities	0	0	0	0	0.00%
6.	Transfer from Reserves	96,000	0	155,000	59,000	61.46%
7.	Total Revenue	188,100	42,576	281,500	93,400	49.65%
8.	Expense					
9.	Remuneration	228,028	171,973	311,654	83,626	36.67%
10.	Benefits	75,438	54,682	101,588	26,149	34.66%
11.	Inter Departmental Transfer	0	0	0	0	0.00%
12.	Memberships, Training and Travel	19,600	10,156	25,200	5,600	28.57%
13.	Communications	7,472	3,574	7,509	37	0.49%
14.	Professional and Consulting Fees	61,908	8,275	43,000	-18,908	-30.54%
15.	Planning Operations	40,285	22,206	56,479	16,194	40.20%
16.	Transfer to Capital	96,000	30,883	155,000	59,000	61.46%
17.	Transfer to Reserves	0	0	0	0	0.00%
18.	Total Expense	528,731	301,750	700,430	171,699	32.47%
19.	TOTAL Planning and Development	340,631	259,174	418,930	78,298	22.99%

Explanation of Significant Variances

Line 3	Planning Fees increase
Line 9/10	Compensation Adjustments, New Position - on hold pending Council release
Line 12	Training/Mileage for New Position
Line 15	Desk & Equipment for New Position, Computer Maintenance Contract

1 2020 CAPITAL BUDGET

	PROJECT	TOTAL	2020	PROPOSED FINANCING			
	YEAR(S)	PROJECT	BUDGET	TAX LEVY	RESERVES	OTHER	
4 GENERAL GOVERNMENT							
5 Corporate Services							
6 New Projects							
7	Council Projectors	2020	7,500	7,500	7,500	Working Funds	
8	Budgeting software incl reporting, self serve and metrics	2020	50,000	50,000	50,000	Working Funds	
9	Town Hall - Upgrade Electronic Sign	2020	45,000	45,000	45,000	Infrastructure Reserve	
10	Branding Strategy and Implementation	2020/21	40,000	25,000	25,000	Working Funds	
11	Service Delivery Review	2020	50,000	50,000	50,000	Working Funds re: Modernization Fund	
12	Total - Corporate Services		192,500	177,500	0	177,500	
13							
14 PROTECTIVE SERVICES							
15 Building							
16 New Projects							
17	Inspection Truck - convert to SUV (replace 2011 Chev Colorado 152,000 kms)	2020	50,000	50,000	50,000	Building Equipment Reserve	
18	Planning/Building Software & Support	2020/21	340,416	275,416	31,354	244,062 Building Reserve/ RED & RIIEO Funding	
19	Sub-total		390,416	325,416	0	81,354	
20						244,062	
21 Fire							
21 New Projects							
22	SUV - Assistant Fire Chief	2020	48,000	48,000	48,000	Fire Equipment Reserve	
23	Volunteer Firefighters - Standardized Uniforms & Safety Boots (125)	2020	63,000	63,000	63,000		
24	Radio Repeaters - 1st Run Pumpers (8)	2020	28,800	28,800	28,800		
25	Bunker Gear (10)	2020	25,000	25,000	25,000	Fire Equipment Reserve	
26	Hoses and Appliances - Replacement	2020	18,000	18,000	18,000	Fire Equipment Reserve	
27	Forceable Entry - Training Prop	2020	10,000	10,000	10,000		
28	Drone - DJI Enterprise	2020	7,200	7,200	7,200		
29	Breathing Apparatus Bench Tester	2020	12,000	12,000	12,000	Infrastructure	
30	Sub-total		212,000	212,000	109,000	103,000	
31	Total - Protection Services		602,416	537,416	109,000	184,354	
32						244,062	
33 TRANSPORTATION DEPARTMENT							
34 New Projects							
35	New Truck/SUV - replace Truck 13-56	2020	40,000	40,000	40,000	PW - Equipment Reserve	
36	3/4 Ton Truck - replace Truck 12-52	2020	65,000	65,000	65,000	PW - Equipment Reserve	
37	Tandem Truck - Replace Tandem 01-14	2020	290,000	290,000	290,000	PW - Equipment Reserve	
38	Electronic Sign - Sydenham Road & Keeley	2020	50,000	50,000	50,000	Infrastructure Reserve	
39	Streetlights - New	2018-2029	370,000	30,000	30,000	Infrastructure Reserve	
40	Guiderail Upgrades	2020-29	500,000	50,000	50,000	Infrastructure Reserve	
41	Village(s) Revitalization	2021	50,000	50,000		50,000 Main Street Funding	
42	Linear Asset Construction-Villages/Local Roads/Arterial Roads (separate Listing)		10,420,800	6,375,000	3,386,669	1,950,000	1,038,331 AIR 900,000 DCF 550,000 FGT 500,000 OCIF 508,412 County FGT 529,919
43	Total		11,785,800	6,950,000	3,386,669	2,475,000	1,088,331
44 SYDENHAM WATER							
45	Mechanical, instrumentation and electrical upgrades (Utilities Kington recommended)	2020	50,000	50,000	50,000	Water Reserve	
46	Total		50,000	50,000	0	50,000	
47						0	
47 ENVIRONMENTAL SERVICES							
48 Sanitation-Disposal							
49	Salem WDS - Vegetation & Benthic Monitoring	2020	8,500	8,500	8,500	Infrastructure Reserve	
50	Green Bay WDS - Additional Monitoring Wells	2020	20,000	20,000	20,000	Infrastructure Reserve	
51	Sub-total		28,500	28,500	0	28,500	
52	Total		78,500	78,500	0	78,500	
53						0	
54 TOWNSHIP FACILITIES MANAGEMENT							
55 New Projects							
56	Townhall - Charging Station for Electric Vehicles	2020	30,000	30,000	30,000	Federal Gas Tax	
57	Townhall - Accessible Entrance Ramp & Front Step	2019-20	125,000	115,000	115,000	Facilities Reserve	
58	Townhall - Lower Floor renovations/reconfiguration & furnace	2020	50,000	50,000	50,000	Facilities Reserve	
59	Verona Medical Clinic - Design 2nd floor accessible entrance	2020	5,000	5,000	5,000	Facilities Reserve	
60	Glendower Hall- Gravel Parking Lot Extension	2020	15,000	15,000	15,000	Facilities Reserve	
61	Keeley Admin Office - Window Replacement	2020	12,000	12,000	12,000	Facilities Reserve	
62	Radon Abatement - various facilities	2020	100,000	100,000	100,000	Facilities Reserve	
63	Verona Fire Hall - Repairs to Septic System	2020	10,000	10,000	10,000	Facilities Reserve	
64	Keeley Road Improvements	2019-2020	450,000	100,000	100,000	Infrastructure Reserve	
65	Total		797,000	437,000	0	437,000	
66						0	
67 RECREATION							
68 New Projects							
69	Centennial Park - Ice Stock Dedicated Lanes	2020	100,000	100,000	100,000	Dev Charges	
70	Centennial Park - Resurface & Paint - Pickle Ball & Tennis Courts	2020	40,000	40,000	40,000	Parkland	
71	Gerald Ball Park - Resurface & Paint - Pickle Ball & Tennis Courts	2019-2020	40,000	10,000	10,000	Parkland	
72	Point Park - Paint - Pickle Ball	2020	10,000	10,000	10,000	Parkland	
73	Point Park - Pedestrian Access to Tennis Court & Pickle Ball	2020	25,000	25,000	25,000	Infrastructure Reserve	
74	Point Park - Additional Dock for paddle sports	2020	6,000	6,000	6,000	Parkland	
75	Davidson Beach - Access Road to swim area	2020	50,000	50,000	50,000	Infrastructure Reserve	
76	Inverary Ball Park - Field Lighting Requirements	2020	6,000	6,000	6,000	Parkland	
77	Playground Rubberized Surfaces & Equipment - various sites	2020	40,000	40,000	40,000	Parkland	
78	Bowes/Centennial/Point Ball Diamonds- Design of accessible washrooms	2020	5,000	5,000	5,000	Parkland	
79	Bowes/Centennial/Inverary/Point Ball Diamonds- Lighting key switches & timers - Safety concern	2020	10,000	10,000	10,000	Parkland	
80	Boat Launch Upgrades - Shipyards	2019-20	30,000	25,000	25,000	Parkland	
81	Recreation Master Plan	2020	30,000	30,000	30,000	Dev Charges	
82	Total - Recreation		392,000	357,000	0	357,000	
83						0	
84 PLANNING							
85 New Projects							
86	Official Plan	2019-2021	176,000	140,000	140,000	Federal Gas Tax	
87	Community Benefit Charge Strategy	2020	15,000	15,000	15,000	Federal Gas Tax	
88	Total - Planning		191,000	155,000	0	155,000	
89						0	
90	TOTALS		14,039,216	8,692,416	3,495,669	3,864,354	
	Item on hold - requiring follow up report to Council for release					1,332,393	

1 **2020 CAPITAL BUDGET**

2		PROJECT	TOTAL	2020	PROPOSED FINANCING		
3		YEAR(S)	PROJECT	BUDGET	TAX LEVY	RESERVES	OTHER
	ARENA - based on grant submission to ICIP - separate report & presentation					SF share	CF & Grant
4	Condenser Unit replacement/Tower upgrades	2020	120,000	120,000			
5	Plate Heat Exchanger (Chiller System)	2020	150,000	150,000			
6	Brine Pump Package	2020	25,000	25,000			
7	Floor Flushing and glycol charge	2020	10,000	10,000			
8	Contingency	2020	76,250	76,250			
9	Total 2020		381,250	381,250		59,991	321,259 Grant 73.33%/Central 10.93%/SF 15.74%
10	Arena floor/boards replacement	2021	770,000				
11	Contingency	2021	192,500				
12	Total 2021		962,500			151,452	811,048
13	Total 2020/2021	2020/2021	1,343,750			211,443	1,132,307

1 Year 2020

2 Linear Asset Construction Schedule

		Project	Total	2020	
		Year(s)	Project	Budget	
3	New Projects				
4	Buck Bay Road Bridge	Replace and widen for two lanes	2020	550,000	550,000
5	Bunker Hill Road Bridge	Removal, Close Road at Structure	2020	110,000	110,000
6	Carrying Place Road	Complete Ditching and Surface Road, End to Fire Hall	2018 - 2020	867,300	165,000
7	Deyos Road	Complete Ditching	2020 - 2021	400,000	110,000
8	Fish Creek Road Bridge	Design 2019 - 2020, Replace 2020	2019-2020	795,900	770,000
9	Hinchinbrooke Road	Design in 2020, Relocate Poles, Complete 2021	2020 - 2021	846,200	440,000
10	Hinchinbrooke Road Culvert	Replace 2020	2020	345,000	345,000
11	Northshore Road	Reconstruction from North Shore Crescent to Leland Rd	2020	660,000	660,000
12	Perth Road at Buck Lake - Design	Design for culvert replacement, Widen, Boat Launch	2020	50,000	50,000
13	Petworth Road	Kerr Road to Road 38, Reconstruction	2020	660,000	660,000
14	Road 38 at Portland WDS	Mill asphalt, Profile surface, Pave with Fibres	2020	86,000	86,000
15	Sunbury Village	Start 2019, Complete July 2020	2019 - 2020	2,115,600	1,150,000
16	Yarker Road and Wilton Road Intersection	Design	2020 - 2021	705,800	50,000
17	Hard Surface Preservation	Various Roads	2020	1,129,000	1,129,000
18	Arterial Reserve		2019-2022	1,100,000	100,000
19	Total			10,420,800	6,375,000

RESERVES & RESERVE FUNDS FORECAST - 2020 Budget						
	BALANCE BEGINNING OF YEAR	CONTRIBUTION				BALANCE END OF YEAR
		FROM		TO		
		TAXATION BDGTD	OTHER REVENUES	REVENUE FUND	CAPITAL FUND	
RESERVE						
Fiscal						
Working Funds	3,833,403	473,320		39,149	132,500	4,135,074
Equipment and Infrastructure						
General						
Asset Investment Reserve	3,647,212	1,478,491			900,000	4,225,703
Infrastructure	2,288,820	275,000			390,500	2,173,320
Vertical						
Facilities/Property	413,582	308,245			307,000	414,827
Recreation	12,813					12,813
Rolling						
Capital - Building Department	79,125	21,000			50,000	50,125
Capital - Fire Department	508,835	405,500			91,000	823,335
Capital - Roads Department	540,360	510,000			395,000	655,360
Linear						
Cemetery Lot Addition	43,538					43,538
Stabilization						
Planning	66,784					66,784
Policing Costs	722,749			45,000		677,749
Recycling	273,641					273,641
Revenue-Severance Appl.	20,000					20,000
Winter Control - Roads Dept.	0					0
Wages-Fire Department	49,721					49,721
Building Department	686,699	22,575			31,354	677,920
Water Reserve Fund	851,123	102,997			50,000	904,120
<i>Sub-total</i>	<i>14,038,405</i>	<i>3,597,128</i>	<i>0</i>	<i>84,149</i>	<i>2,347,354</i>	<i>15,204,030</i>
OBLIGATORY RESERVE FUNDS						
5% Parkland	24,003		135,772		152,000	7,775
Development Charges	2,401,700		741,632		680,000	2,463,332
Environmental Enhancement	139,649		0			139,649
Federal Gas Tax	237,071	565,649	0		685,000	117,220
Subdivider Contributions	37,171					37,171
<i>Sub-total</i>	<i>2,839,594</i>	<i>565,649</i>	<i>877,404</i>	<i>0</i>	<i>1,517,000</i>	<i>2,765,647</i>
RESERVE FUNDS & TRUSTS						
Election	30,575	25,000				55,575
Highway #38 Reconstruction	780,119		5,000			785,119
Landfill Closure	140,680	40,000	10,250			190,930
Trusts						
Fire Donations	19,358		2,600			21,958
Portland Historical	15,124		100			15,224
Grant Memorial	26,156		350			26,506
OHRP	7,038					7,038
Cemetery - PC	488,356					488,356
Cemetery M. Burns Trust	25,000					25,000
Cemetery - Monument PC	66,308					66,308
Cemetery - Monument PC Inc	22,217					22,217
<i>Sub-total</i>	<i>1,620,931</i>	<i>65,000</i>	<i>18,300</i>	<i>0</i>	<i>0</i>	<i>1,704,231</i>
TOTAL	18,498,930	4,227,777	895,704	84,149	3,864,354	19,673,908